

Profit Making Industrial Engineering

Toyota Production System was a method engineering (ME) not Industrial Engineering (IE). IE is not a partial production technology reaching the whole business organization. IE is a system and Toyota Production System may be regarded as Toyota-style IE.

What is the difference between traditional IE and Toyota System? In brief, Toyota style IE is *moreku* or profit making IE, known as MIE. Unless IE results in cost reductions and profit increases, otherwise is meaningless.

The reason I call Toyota's industrial engineering profit making IE is my wish that the Toyota production system born and raised at Toyota Motor Company be comparable or superior to the American IE's business management and manufacturing system.

Ohno

Therefore, are you practicing Industrial Engineering? If yes, does your I.E. a profit making one ?



Sourced from Ohno's
TPS – Beyond Large
Scale of Production
Prepared by Mick Ng

Taiichi Ohno



- He was born on 29 Feb 1912 in Dairen (Port Arthur), Manchuria, China and passed away on 28 May 1990
- He joined Toyota on 1932 and created Toyota Production System which inspired by Kiichiro Toyoda (1894-1952), the founder of Toyota Motor and his father, Sakichi Toyoda (1867-1930) and with the help of Shigeo Shingo
- He was the first Executive Vice President outside the Toyota Family.
- Although retired from Toyota Motor in 1978 but he continued served as Chairman of Toyoda Spinning and Weaving.