

Everything started from the NEED!!

***... I strongly believe that “necessity is the mother of invention”. Improvement at Toyota plants are made based on need. The key to progress in production improvement, I feel, is letting the plant people feel the need..***

### **Ohno**

August 15, 1945 was the day Japan lost the war; it also marked a new beginning for Toyota. Toyota Kiichiro (1894-1952), then president of the Toyota Motor Company, said, “Catch up with America in three years, otherwise the automotive industry in Japan will not survive.” But how to fight with American with little natural resources under high cost of leaving? There is only one way; to offer low price products ( not low cost products ) through waste elimination system. This is how Toyota Production System being initiated and created. Many of us blindly follows what others are doing or fulfilling what the Management’s has set as milestone in implementing TPS or Lean Manufacturing. However, do we or our workers really feel the needs in implementing the System? Do you expect them to initiate any idea for cost minimization if they don’t feel the need to minimize the cost? This is why many TPS and Lean Project can’t sustain for long...



Sourced from Ohno's  
Toyota Production System  
Prepared by Mick Ng

# Taiichi Ohno



- He was born on 29 Feb 1912 in Dairen (Port Arthur), Manchuria, China and passed away on 28 May 1990
- He joined Toyota on 1932 and created Toyota Production System which inspired by Kiichiro Toyoda (1894-1952), the founder of Toyota Motor and his father, Sakichi Toyoda (1867-1930) and with the help of Shigeo Shingo
- He was the first Executive Vice President outside the Toyota Family.
- Although retired from Toyota Motor in 1978 but he continued served as Chairman of Toyoda Spinning and Weaving.